

Core brief

Wednesday, 17 October 2018

Introduction

The Board of NHS Greater Glasgow and Clyde met yesterday, Tuesday 16 October 2018. All the papers are available on our website at: www.nhsggc.org.uk Here is a summary of key items discussed at today's meeting:

Improving performance in some areas remains a challenge

The Board gave recognition that in many areas NHSGGC was delivering on – or exceeding – against national targets.

We are performing well on the cancer 31 day waiting time target and our drug and alcohol treatment services are also performing well against our national targets. Monthly compliance with the 18-week referral to treatment target remains fairly positive and the number of C-Diff cases are well within target.

However, the main focus for discussion at the Board meeting was on what needs to be done to improve on the targets that remain stubbornly difficult to hit.

In some cases – such as the 62 day target to start cancer treatment – we are seeing a significant increase in the numbers of patients we are seeing compared to the previous year which adds to our challenge.

A similar significant increase in the number of new outpatient appointments has impacted on our ability to deliver against targets and Chief Operating Officer Grant Archibald assured Board members that considerable work was on-going to identify new more innovative models of care and that management and clinical teams were exploring the ways in which they work to ensure improved performance can be achieved in the face of increasing demand.

Delayed discharges were also discussed and it was noted that around 25 per cent of the acute beds occupied by patients who no longer required acute hospital care were from areas out with Greater Glasgow and Clyde and that this was an area for some focussed discussion with those who run health systems elsewhere in Scotland. Work continues in partnership with HSCPs to improve the delayed discharge issue locally.

[Click here to read paper - NHSGGC Integrated Performance Report](#)

Investing in Primary Care

Following the Scottish Government's investment of £10m in primary care services this year patients in all our communities will see improved access to locally based healthcare.

The Board heard how the investment was part of an on-going three year investment package that will deliver improved public and mental health and expand multi-disciplinary teams to ensure patients see the most

appropriate health professional.

The investment will also pay for the recruitment of additional community pharmacists and physiotherapists. Another objective of the Primary Care Improvement Plans - which are being put in place across each of NHSGGC's six Health and Social Care Partnership areas – is to focus GP time for those with the most medical need.

Board Chairman said: "This new way of working will help people access the right person, at the right place, at the right time. Our goal is that GPs and primary care will continue to be at the heart of the local healthcare system. It means that people will access the right professional at the right time meaning they can remain at, or near home, wherever possible.

[Click here to read paper - Primary Care Improvement Plans](#)

Board “bundle tactic” delivers three major projects and saves £1.4m

By “bundling” three major projects together - two health and social care centres and a two-ward mental health development at Stobhill - the Board will have saved £1.4m.

The three projects were presented as Full Business Case (FBC) proposals which were all approved by the Board and will now go to the Scottish Government for consideration to proceed.

If approved by Government it is expected all three will be completed and open for business before the end of 2020.

One is for a new £11m project at Stobhill that will see the delivery of two state-of-the-art wards for mental health patients.

One of the wards will be dedicated to adult acute in-patient care with the other being geared towards older adults with functional mental health issues.

David Williams, Chief Officer, Glasgow City Health and Social Care Partnership (HSCP), said: "I am delighted the full business case has been approved. This is another major milestone for plans to build modern, state-of-the-art facilities for our mental health in-patients at Stobhill.

"The HSCP's commitment to providing high standards of effective care in appropriate settings is clearly demonstrated by NHSGGC's decision today."

The approved FBC for a new £21m Greenock Health and Social Care Centre was described as another major milestone to tackling health inequalities in areas of high deprivation and promoting social regeneration.

The national transformation of primary care means that this project is not about a simple replacement of an existing facility. It is about taking the opportunity to create a centre where people can expect to be supported by a wide range of professionals, closer to their home, and be enabled to live healthier, more independent lives.

Clydebank's £19m Health and Social Care Centre project was also given the green light. It will replace current facilities at Clydebank Health Centre which are out-dated and uninviting and not suitable for the provision of 21st century health and social care services. The new centre has the potential to bring together the key elements from a range of professions to tackle health inequalities, improve health and contribute to social regeneration. The new centre will showcase modern ways of delivering care where there is an emphasis in delivering more care outside hospitals and in local communities.

[Click here to read paper - Greenock, Clydebank and North East Mental Health Business Cases](#)